

Financial Sector Monitor Georgia 2019

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in cooperation with ISET

German Economic Team Georgia

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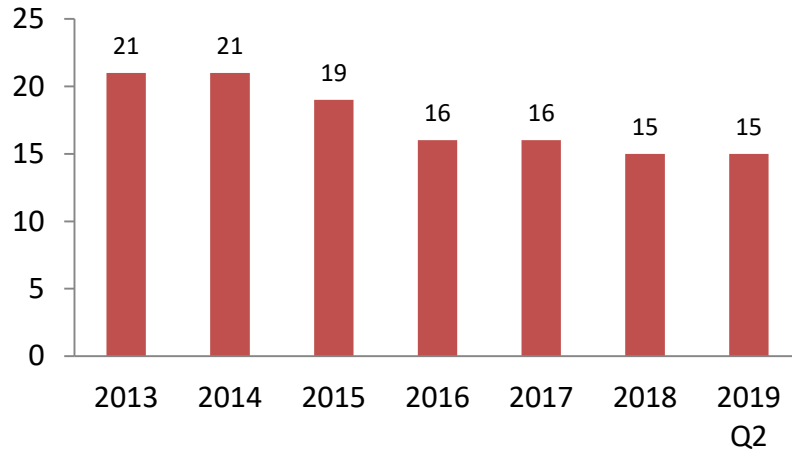
I. Key messages

- ✓ The banking sector is well capitalised and profitable. Excess debt among households, and more recently enterprises, could emerge as a risk, with corporate fx exposures the key vulnerability.
- ✓ The 'responsible lending' regulation has helped weed out risky lending models among micro-finance institutions.
- ✓ Dollarisation remains the key vulnerability for banks and undermines the inflation targeting regime. Following the GEL depreciation it has re-emerged as a policy concern, though prudential measures are already quite strict.
- ✓ At least three banks are 'too-big-to-fail' and hence prone to excess risk taking, relying on an implicit state subsidy. The new bank resolution regime will be a fundamental change, including for bank governance.
- ✓ Bond markets remain underdeveloped relative to other countries. Emerging pension fund investment and a more deliberate sovereign issuance strategy will stimulate this sector.
- ✓ Private equity should be the priority for risk capital.

II. The banking sector

- Consolidation: a further reduction in the number of banks
- Concentration and competition
- Profitability
- Corporate governance

Consolidation: a further reduction in the number of banks



Source: NBG, eop

Jan 2015: Merger of TBC and Bank Constanta

May 2015: Merger of BOG and Privatbank

2016: Progress Bank cancelled its banking license to become a non-bank institution

Sep 2016: NBG revoked license of Caucasus Dev Bank; bankruptcy of mother company in AZE

Nov 2016: Closure of Capital Bank due to breach of NBG regulations (money laundering)

Mar 2017: Banking license for Credo (microfinance)

May 2017: Merger of TBC and Bank Republic

Jul 2018: The Int. Bank of Azerbaijan - Georgia cancelled its banking license

- The number of active banks went down from 21 to 15 since 2013
- TBC and Bank of Georgia acquired smaller institutions

Strong presence of foreign capital

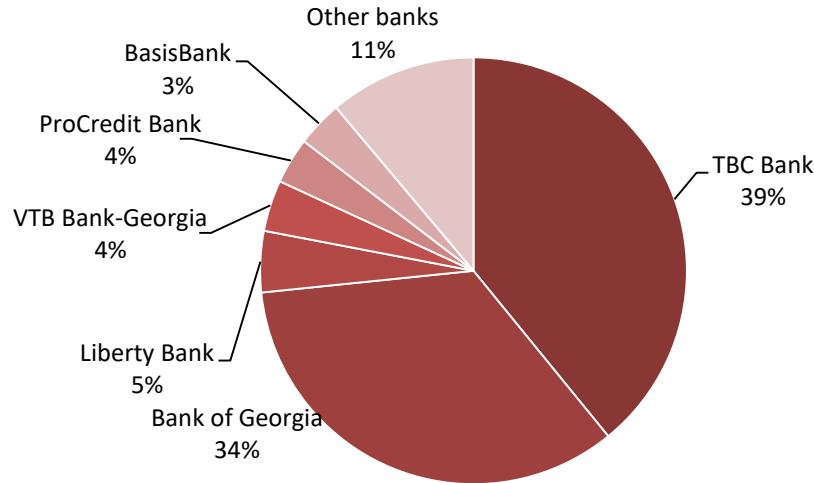
- 14 of the 15 banks with foreign-capital participation, 10 with more than 50% foreign-capital participation

Consolidation of the micro-finance sector

- Regulatory measures since early 2019 have made more aggressive business models of smaller lenders unviable
- Large banks have developed their digital platforms, but fintech challengers also emerge

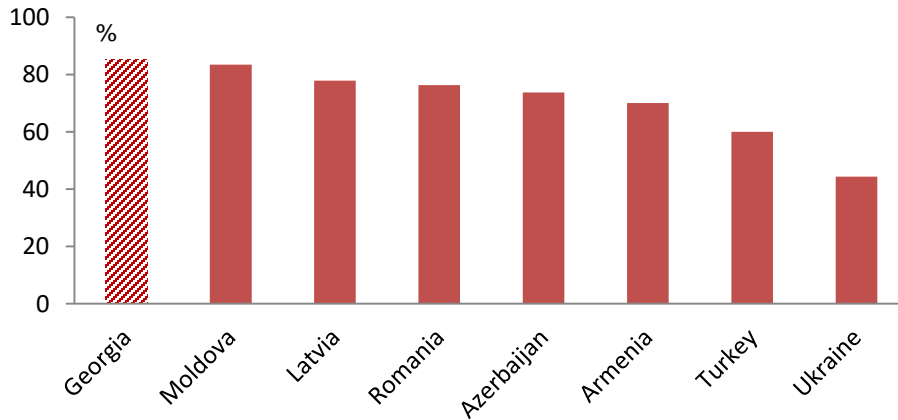
Concentration and competition

Banking sector assets, 2019 Q2



Source: NBG

Top 5-bank asset concentration - regional comparison, 2016



Source: Global Financial Development Indicators

Top 3 banks currently account for 78% of assets – a high concentration by any standard

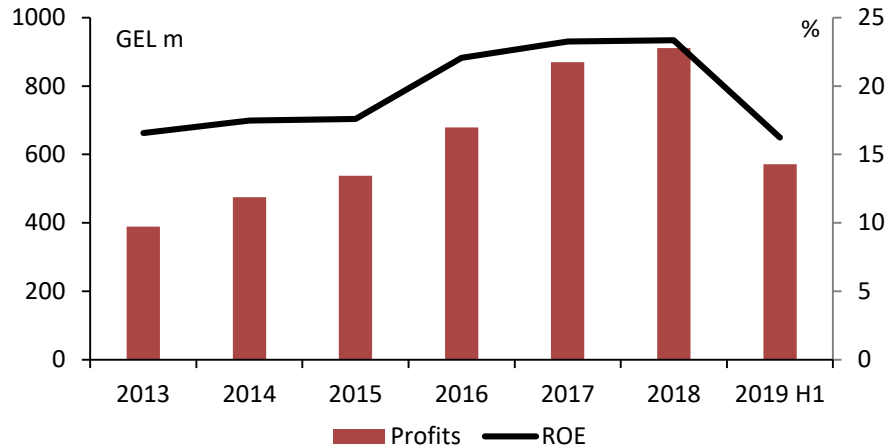
- TBC Bank: 39% of assets
- Bank of Georgia: 34% of assets
- International experience suggests that even highly concentrated banking systems provide good access to credit for firms.

But top 3 banks should be considered systemically important

- Implicit state guarantee would undermine incentives for sound risk management
- Exposure to banking sector would create contingent risks for the budget.
- NBG should contain any abuse of market dominance
- New resolution law is timely, though will require lengthy implementation

Bank profitability

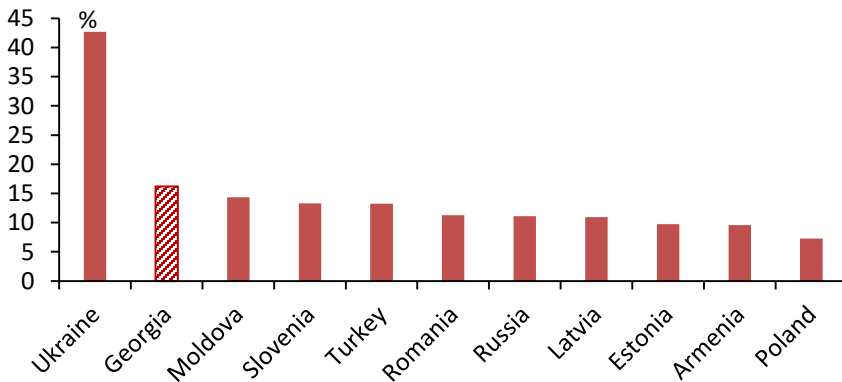
Banking sector profit



Return on equity (ROE)

- Remains relatively high in a regional context
- Interest margins buoyed by ample fx liquidity, and falling deposit rates
- explained by good operating efficiency and low impairment charges (NPLs)
- creates further capital buffers, i.e. positive for financial stability

ROE, latest available data

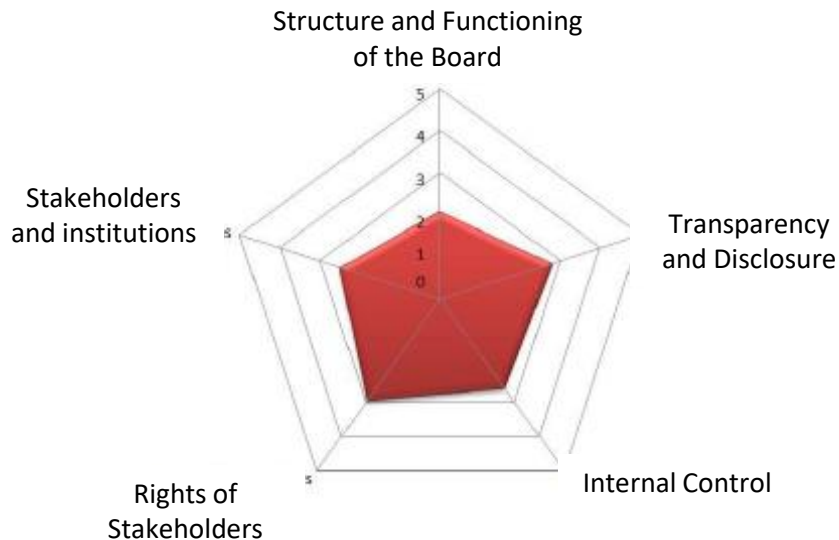


Source: IMF Financial Soundness Indicators, data as of Oct 2019

- **Should not be a policy concern if**
 - there is open entry into the sector (e.g. fintech in retail lending)
 - there are safeguards against abuse of market dominance and facilitate information sharing
 - banks are not assumed to be 'too-big-to-fail' and do not benefit from implicit subsidy to funding costs

Corporate governance and foreign listings

EBRD assessment of the Georgian Corporate Governance Code



Source: EBRD

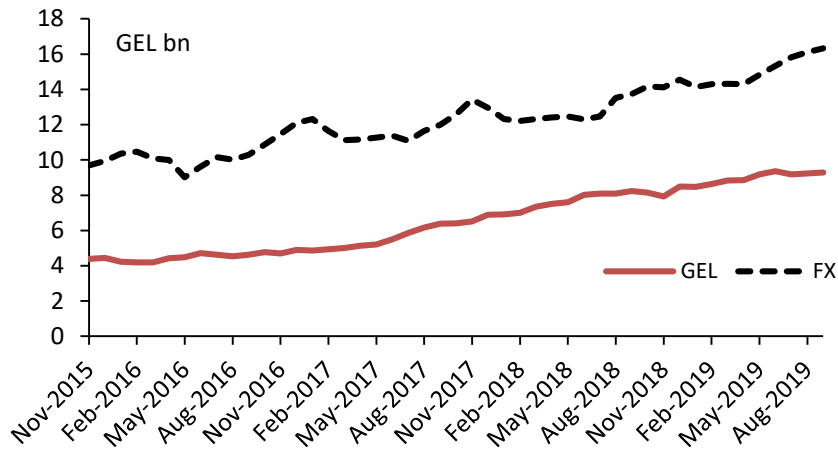
- Corporate governance code for banks adopted in September 2018
 - TBC and BoG both listed on premium London Stock Exchange segment (BoG in the FTSE250), as such they comply with the UK corporate governance code and a high level of transparency
 - This opens up an expanded investor base, and likely reduces risks and costs of funding, at the expense of reduced liquidity in Georgian securities markets
- **High corporate governance standards in the two sector leaders should be a benchmark for the broader framework within Georgia**

III. Bank soundness

- Liquidity and deposit funding
- Capital adequacy
- Asset quality and non-performing loans

Liquidity and deposit funding

Bank deposits, stocks (excl. interbank deposits)



Source: NBG

Structure of deposits (Sep-2019)

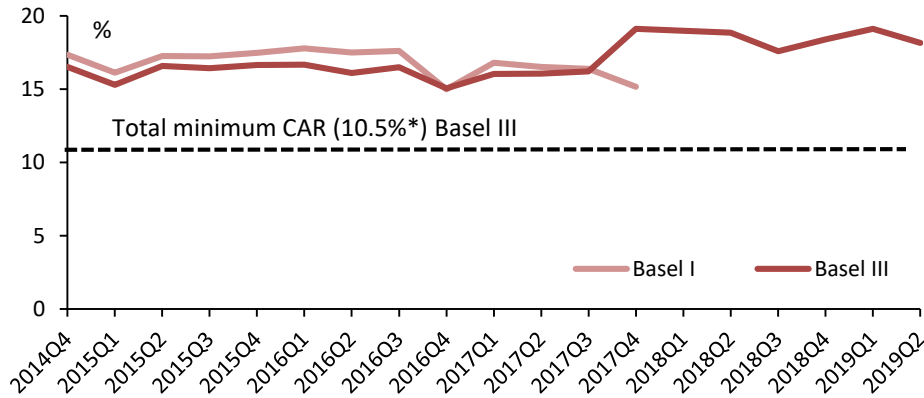
Current	Term
42.63%	57.37%
GEL	FX
36.13%	63.87%

Source: NBG, own calculations

- Deposit funding has been stable, despite major regional turbulences and GEL depreciation
- Recent further substitution of fx deposits, and increase in the GEL loan-deposit ratio
- A regulatory requirement on coverage of potential short term liquidity outflows is met, and an additional long-term liquidity ratio will be introduced.
- **Fx deposits about USD 5.5 bn. Outflows, including by non-residents, could overwhelm NBG fx reserves (at USD 3.7 bn at end 2018)**
- **Depositors appear to trust the banks and the supervisor; the recently introduced deposit insurance scheme will further build confidence.**
- **Banks adopt conservative funding models.**

Capital adequacy

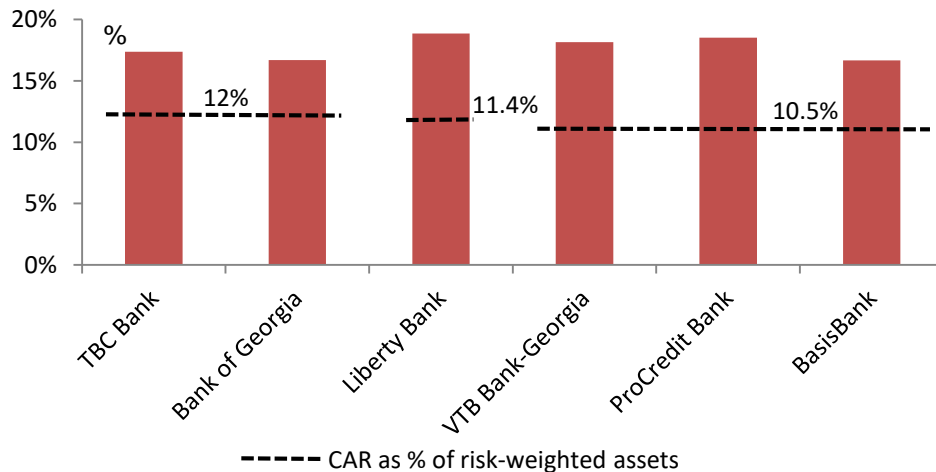
Capital adequacy ratio



Source: NBG

*including regular capital requirement of 8% and capital conservation buffer of 2.5%

Capital adequacy ratio of individual banks



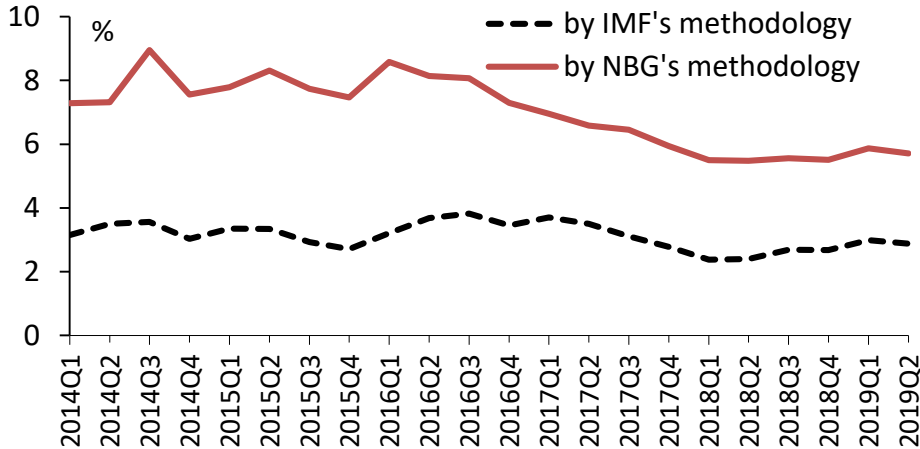
Source: NBG

In line with other emerging markets the NBG introduced a modern capital regulation aligned with Basel III:

- Higher quality standard for bank capital
- Minimum capital and additional buffers are exceeded by all banks
- Additional requirement set to reflect bank-specific risks
- **The system is well-capitalized**
- **Capital buffers should be maintained, given the external risks and other vulnerabilities**

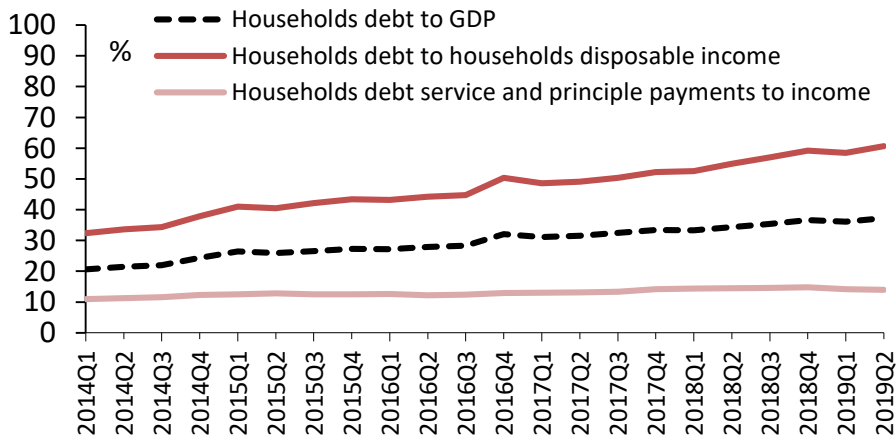
Asset quality and non-performing loans

NPLs as a share of total gross loans



Source: NBG

Households debt



Source: NBG

Non-performing loans (NPLs)

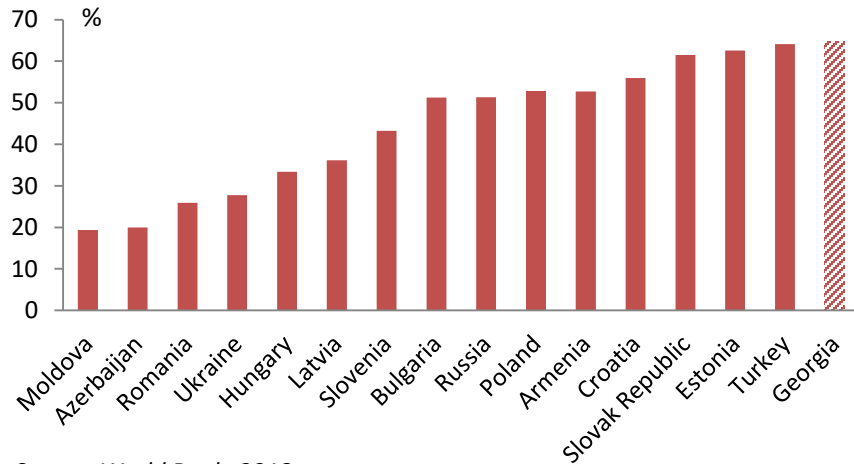
- The NPL ratio has declined further below a level seen in other CEE countries
- Good provisioning policies by the banks
- Still, the NPL ratio may have benefitted from the cyclically strong asset growth, and lack of stress in highly leveraged enterprises
- Vulnerabilities remain in relatively high household debt, and dollar debt in enterprises
- Active restructuring efforts of over-indebted companies and a new bankruptcy law should help
- **Potential risks from past growth in retail credit and FX borrowing, but various NBG safeguards are in place**

IV. Access to bank credit

- Credit to the real sector
- Growth dynamics: corporates vs retail
- Interest rates and spreads

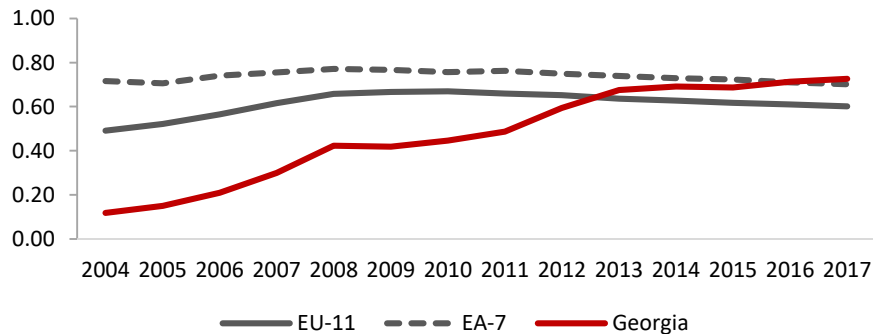
Credit to the real sector

Credit to real sector to GDP: Regional comparison



Source: World Bank, 2018

IMF Index of access to finance from financial institutions



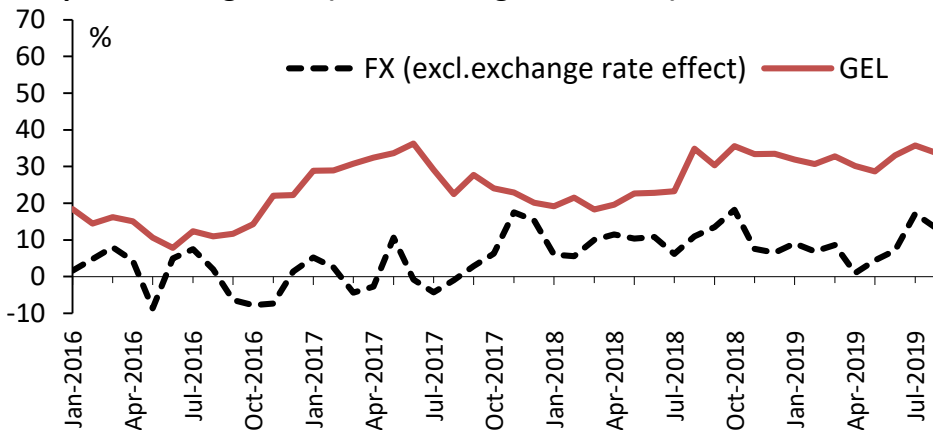
Source: IMF

- Ratio of credit to GDP reasonably high in a regional comparison
- Growth of real sector credit in excess of GDP growth, and accelerated in recent years – below a threshold this financial deepening is supportive of growth
- Indicators of financial access (based e.g. on number of bank branches) show good progress, also relative to other countries.
- The last available enterprise survey did not suggest small and medium enterprises rank lack of access to credit as an impediment to their business.

➤ **Bank lending seems to work well, though cannot make up for the underdevelopment of capital market instruments**

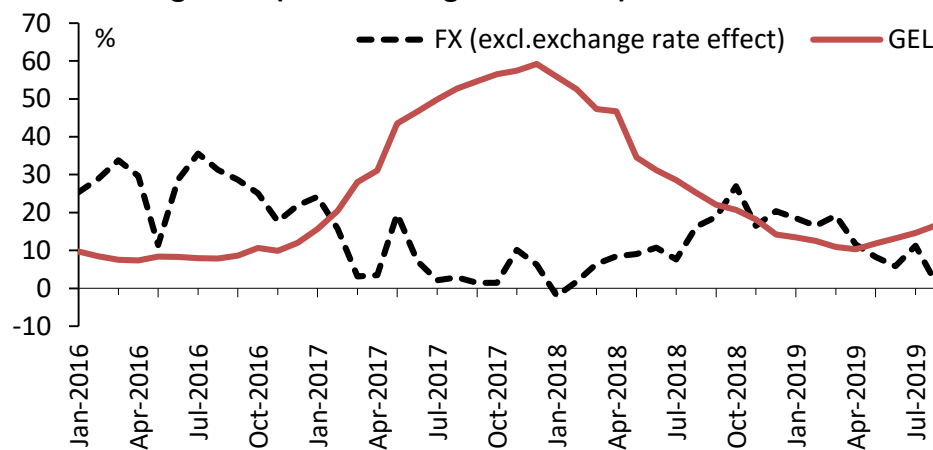
Loan growth: corporates vs retail

Corporate loan growth (excl. exchange rate effect)



Source: NBG, own calculations, eop

Retail loan growth (excl. exchange rate effect)

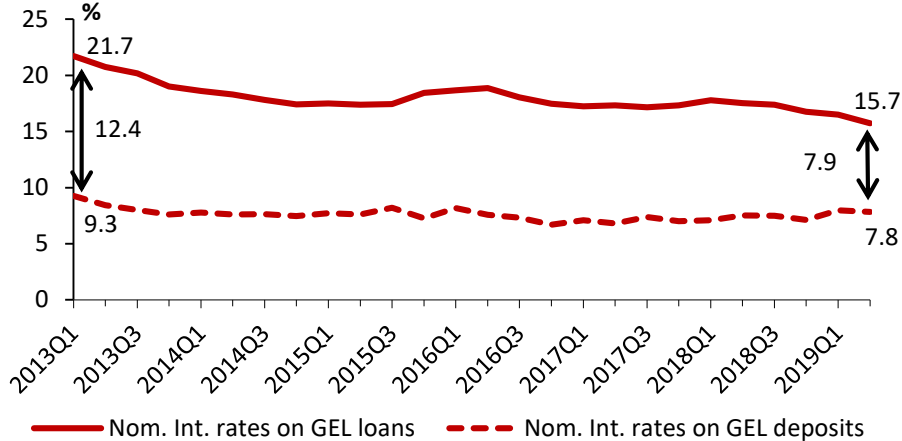


Source: NBG, own calculations, eop

- Growth in **business credit** most dynamic as corporate leverage increases, and due to fx valuation effects
- Maturities also extending to about 4.5 yrs
- The stock of household debt is already relatively high at 37 per cent of GDP
- Growth in household credit moderated with the adoption of restrictive measures on microcredit and caps on loan-to-value (LTV) and price to income (PTI) ratios since early 2019, and earlier restrictions on household fx credit (“responsible lending regulation”).
- **There is no evidence of a credit-driven overheating, e.g. a house price bubble**
- **Increasing leverage in the enterprise sector, and some indicators of excess debt should be watched.**

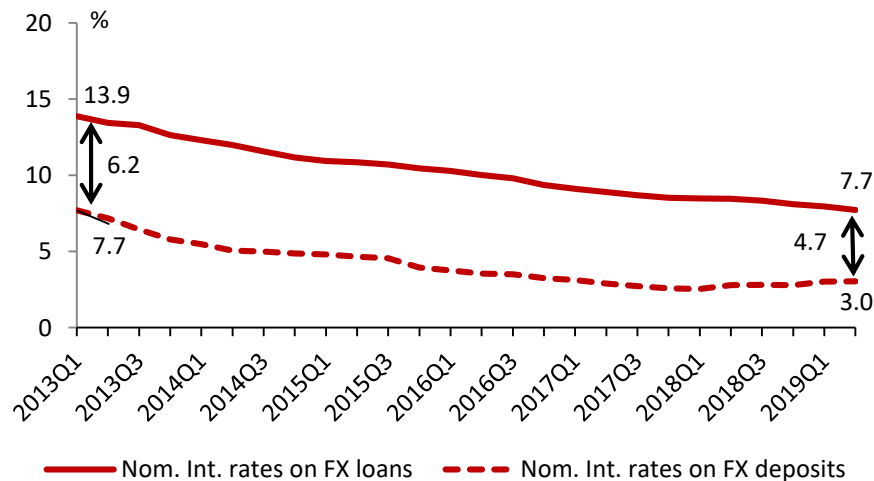
Interest rates and margins

Interest rates on GEL loans and deposits



Source: NBG

Interest rates on FX loans and deposits



Source: NBG

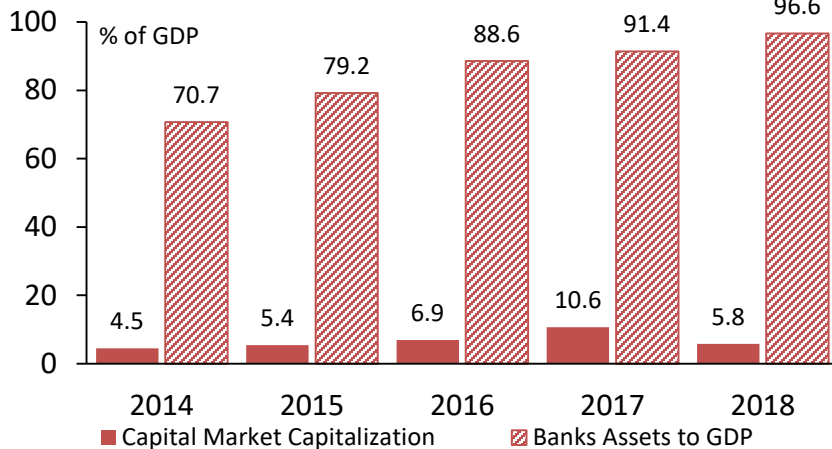
- Significant decline in GEL and FX interest rates
- Also reduction in loan-deposit-spreads in both FX and local currency
- **Despite high profitability banks seem to pass on improved efficiency to loan pricing**
- **Renewed expectations of depreciation have fuelled further deposit dollarization**
- **With a credible inflation targeting framework GEL rates should converge further with USD rates**

V. Capital markets

- Financial markets as a source of finance
- Emergence of the pension funds
- Recent regulatory measures

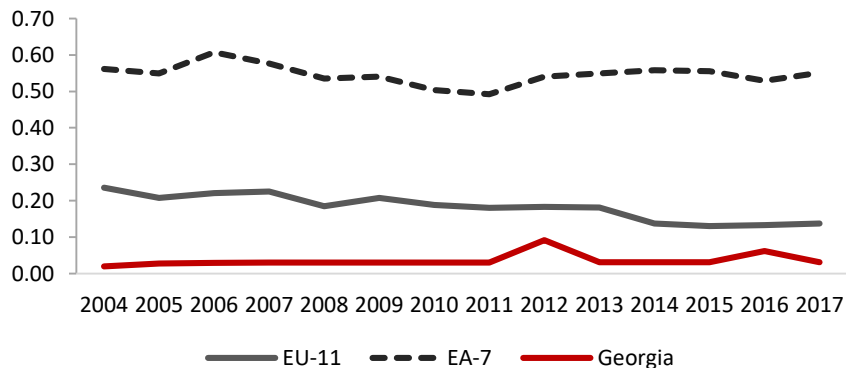
Banking sector vs capital markets in Georgia

Market capitalisation and banking sector assets



Source: National Bank of Georgia, Georgian Stock Exchange; eop

IMF Index of access to finance from capital markets

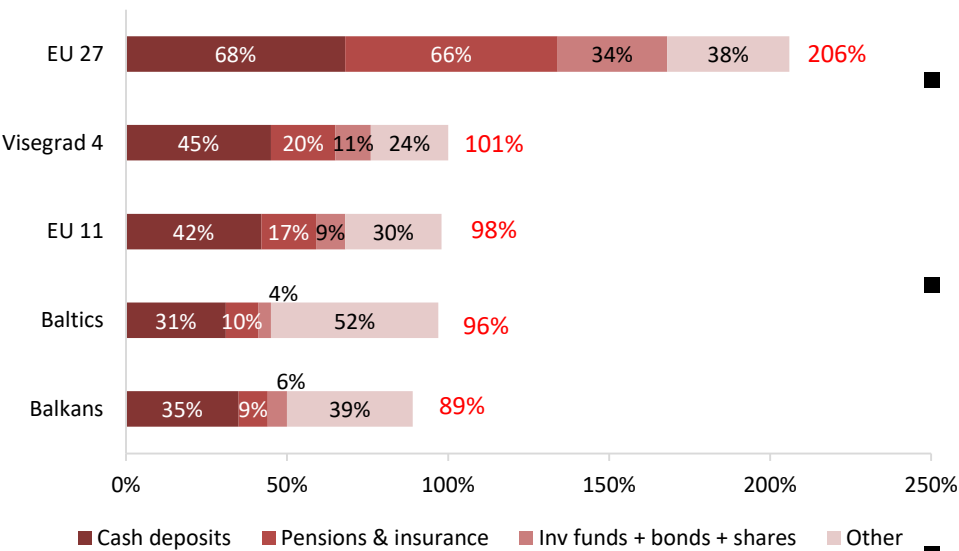


Source: IMF

- Compared to the banking sector depth and access to finance in Georgia, capital markets are underdeveloped
- The local bond market remains shallow (7.7% of GDP) and primarily in sovereign debt. Corporate and IFI GEL bonds in Georgia only 12% of total capitalization.
- Structural obstacles until recently
 - Lack of a local institutional investors
 - Absence of clearing mechanism for foreign investors
 - Several issuers are large enough for foreign bond markets
- NBG repo facility for GEL corporate bonds as collateral an important boost to the market, though primary investors almost entirely banks.
- Retail bond investment only in fx

Potential impact of the pensions fund investments

Household financial assets in % of GDP in the EU and other CEE countries



Source: Eurostat

- Pension fund operational since 2019, contributions in excess of expectations.
- May represent a net addition to national savings; certainly a first local institutional investor.
- Investments will initially be primarily directed into government bonds, though investment policy based on the law is to be clarified.
- Could stimulate in particular local bond issuance.

Legal and regulatory reforms

- IOSCO associate membership in 2018 (MoU signature in process). Full membership would facilitate cooperation with other capital market supervisors
- Investment funds law (parliament approval process imminent). Adopts key principles from EU directives. Clarity on establishing pooled investments
- Law on financial collateral, netting and derivatives (crucial in hedging fx and inflation risks) – already introduced for parliamentary approval
- Securities market law: to improve transparency and investor protection: 2020
- Covered bonds law (in drafting process) will improve portfolio funding, and make pricing more efficient
- Law on securities holdings (legal basis for indirect holdings): 2020

Sovereign debt markets

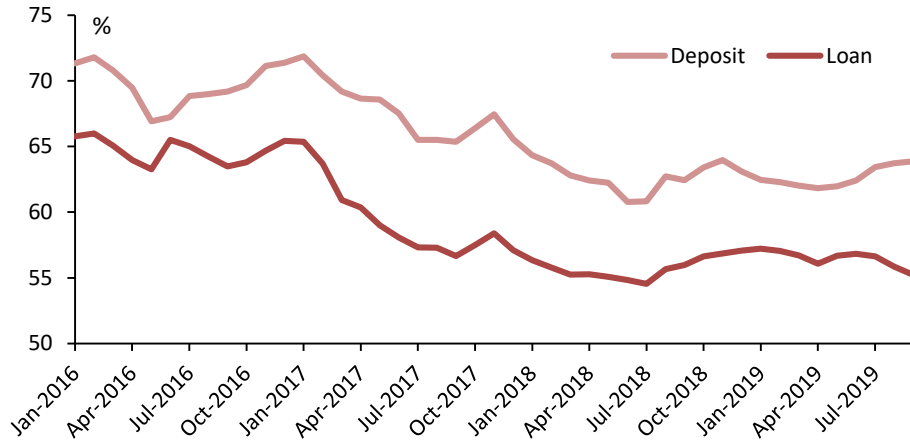
- A new government debt management strategy was adopted and envisages a substantial part of government debt financed through local bonds
- A primary dealer system is under consideration

VI. Policy challenges

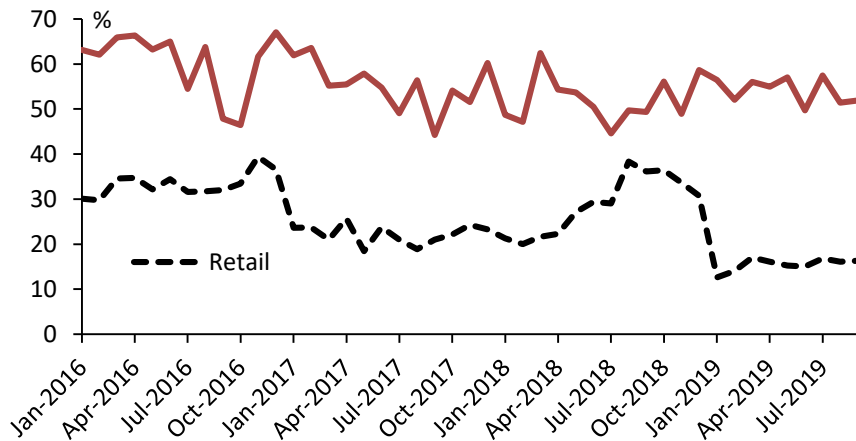
- Greater crisis resilience: tackling high dollarisation
- More diverse sources of finance: capital market development
- Ending 'too-big-to-fail': implementation of the resolution law

Dollarisation in Georgia

Deposit and loan dollarization ratio



Loan dollarization ratio, retail vs corporate (flows)



- Dollar/fx is a natural part of payments and bank assets in an open economy such as Georgia
- But at a still relatively high level (56% for loans, 62% for deposits) dollarization in Georgia results in vulnerabilities:
 - Credit risks among unhedged borrows, in particular in the corporate sector
 - Risks of liquidity runs as fx deposits could overwhelm NBG fx reserves
 - Procyclical effects of borrower net worth
- ... and constrains monetary policy (in a 'fear of floating').
- Recent GEL depreciation and surge in fx deposits has again accentuated fx imbalance in banking sector

Source: NBG

De-dollarization policies

- The NBG has rightly made reducing dollarization a priority.
- A credible inflation targeting regime is the macroeconomic pre-condition for de-dollarization, as shown by experience in other emerging markets, in particular in Latin America. Flexibility in the GEL should not be put in doubt.
- Since 2016 there have also been various de-dollarization measures in prudential policy including most recently:
 - Increase in the reserve requirements on fx deposits in 2018
 - Ban on small fx loans to households
 - LTV and PTI limits further restrain household credit risks
 - Higher capital requirements for fx loans to unhedged corporate borrowers
- Such measures are always distorting, stifle in particular new entrants in the sector, and may have reached their limit
- In future active capital market development should expand GEL funding for banks and enterprises, including by:
 - Fostering the GEL bank long term funding in the local bond market
 - introduction of inflation-indexed bonds

Capital market development

- Georgia stands out in the region for underdeveloped bond and equity markets. Larger companies therefore lack long-dated local currency debt instruments, and risk-oriented capital
- Central Europe has demonstrated that corporate bond markets can become a meaningful source of long term funding, even within a relatively small economy.
- In addition to laws being prepared, next steps could be:
 - A public debt management strategy that makes target for local funding explicit; coupled with clarity on allocation of Georgia's pension assets;
 - greater liquidity around benchmark sovereign issues, and hence a yield curve that facilitates pricing of private sector issues;
 - a primary dealer system for sovereign issuance;
 - Expansion of the number of bonds that can be cleared through international security depositories;
- Innovations such as inflation-linked bonds and green bonds could further widen funding.
- Liquid equity markets are a more ambitious aim. Private equity rather than listed stocks and IPOs should be the priority.

Implementation of the NBG's new resolution powers

- A regime for the orderly wind-down of failed banks is an important innovation for Georgia, given the high concentration of bank assets within the largest banks.
- This is now good international practice (by end-2016, about 40% of developing countries required banks to file resolution plans)
- Withdrawal of the implicit state guarantee will imply higher risk in bank debt (and correspondingly lower risk to public finance).

To implement the powers the NBG will have to:

- identify systemically important banks that would be subject to resolution rather than liquidation;
- be prepared to write-down equity claims or convert into equity certain types of creditors, possibly establishing a bridge bank;
- define bank resolution plans, and address within banks whichever impediments to resolution it identifies;
- establish the resolution fund, financed by banks

The agenda for making banks ‘resolvable’

Recovery plans

- Needs to contain crisis recovery measures (e.g. designate assets available for liquidation)
- Simulate stress scenarios

Resolution plans

- Banks will need to address all potential impediments to the implementation of a resolution plan.
- Specifically, identify critical functions, and secure their continued operation and access to financial infrastructure following a resolution (e.g. separate business lines)
- Prepare a realistic restructuring scenario
- Offer some level of disclosure to investors, including those in European markets.

Aspects of ‘resolvability’

Financial Resources	<ol style="list-style-type: none"> 1. Loss-absorbing capacity 2. Valuations 3. Funding in resolution
Continuity	<ol style="list-style-type: none"> 4. Continuity of financial contracts 5. Operational continuity 6. Continuity of access to financial market infrastructure 7. Restructuring
Coordination and communication	<ol style="list-style-type: none"> 8. Management, governance, and communications

Source: Bank of England.

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